CASE STUDY

COLLABORATIVE MANAGEMENT: GOVERNANCE FOR THE NEW NORMAL

AN EXPLORATION OF COMMUNITY-BASED CLIMATE ACTION, FINLAND
Explore how the villages of Selkie and Alavi came together to create an innovative governance model for watershed restoration in North Karelia, Finland. The collaborative management, or co-management, approach to the Jukajoki (pronounced yu-ka-yoki) watershed restoration project delivers measurable environmental outcomes, and is changing how local and traditional knowledge is considered and incorporated into natural resource management and climate action.

This case study provides practical insights for policymakers, practitioners and local communities on how ecosystem restoration can be achieved through the utilization of both traditional and scientific knowledge. Further, the case study provides insight into how the collaborative management governance model is a critical mechanism for natural resource management - a useful alternative to the more traditional top-down approach that often overlooks local traditional knowledge.

Over a two-year period, from 2014-2015, OPOE worked closely with Selkie and Alavi village members to collect insight on the value of natural resources, new approaches to resource management, and the cultural traditions that continue to link these communities to their natural environment. Through this partnership we are able to share these community perspectives and highlight their innovative community-led approach to governance.
COLLABORATIVE MANAGEMENT: GOVERNANCE FOR THE NEW NORMAL
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MULTIMEDIA ASSETS
Explore additional resources online and listen to community members describe their experiences in their own words.

VIDEO SHORTS
The impacts of climate change not only stress our natural environment but also our governance structures, especially in the area of natural resource management. As our climate changes and we can no longer rely on the stable climatic systems that have allowed for rapid economic growth and development, the question of how to manage ever-changing natural environments that support stable livelihoods has become increasingly important. While these challenges may seem intractable, they haven’t stopped the villages of Selkie and Alavi in North Karelia, Finland from taking action and exploring new governance models that better align with the realities of our changing climate.

Collaborative management, a new model for ecosystem restoration and management in Finland, emerged when villages and local community actors demonstrated their strong commitment to establishing local governance control over their watershed.

The villages of Selkie and Alavi came together to create an innovative governance model for watershed restoration. The collaborative management, or co-management, approach to the Jukajoki (pronounced yu-ka-yoki) watershed restoration project is delivering measurable environmental outcomes and changing how local and traditional knowledge is considered and incorporated into natural resource management and climate action. It also provides insight into new models of power sharing and knowledge generation that support sound ecosystem management in a rapidly changing world.

Chapter 1 provides a brief historical and economic context of natural resource use in Finland; the ecological impact of Finland’s relatively recent shift to a resource extraction-based economy was the main driver of ecosystem degradation on the Jukajoki watershed. This section also includes an overview of the value of peatlands within a global climate context and explores the important context that value or narrative framing plays in ecosystem restoration.

Chapter 2 details the events leading up to the restoration of the Linnunsuo wetland, which was drained and used as a peat-mining site. The timeline also highlights the accompanying narrative shift that resulted from the collaborative management process. By utilizing a more inclusive governance model, the value of natural resources (especially wetlands) is expanding to include local cultural and ecological values as equals to the more common economic framing. This chapter also provides an overview of collaborative management and how this governance system has been implemented in the Jukajoki context.

Finally, chapter 3 looks to the future, exploring the important role that collaborative management plays within the context of a changing climate. One of the most important conclusions to be drawn from this case study is the value of local-traditional knowledge as a parallel and equally valuable stream of information that, when recognized, leads to on-the-ground ecological improvements.
ECOLOGICAL IMPACTS OF RESOURCE EXTRACTION

Finland’s economy has historically been tightly linked to the country’s natural resources; while the modern Finnish economy has transitioned relatively quickly to an industrialized service-based economy, natural resource based sectors remain important, especially in rural areas. For example, forestry is a major employer for sparsely-populated rural communities and timber, pulp and paper are significant export commodities. Metal and metal products are also key export commodities and domestically, peat mining remains a contributor to regional economic development.

This economic transformation, initially driven by the exploitation of natural resources, and subsequent land-use reforms have had social and environmental effects; first, many natural resources that were once communally managed came under private ownership during the 1920s. For example, many of the newly privately owned farms included small forested and marsh areas.

The increasingly dispersed ownership of forest land meant that key raw materials for this growing industry were owned by many people. “Industry thus was forced to negotiate with many partners about access to raw materials.” This fragmented land ownership system has caused numerous environmental impacts, especially biodiversity and habitat fragmentation. This, along with other socio-political factors following World War II lead to a strong, top-down and large-scale approach to resource extraction and management in Finland.

A more significant driver for ecological loss was the expansion of state-led forestry for pulp and paper industries after the Second World War. While land ownership was, in theory, in private hands, the state directed forestry practices and market channels towards a single market and a handful of companies that maintained monopoly control over the industry. This heavily state-controlled forest industry established a national system that valued forests’ economic functions over ecological ones, a structure that still persists to present day.

Another common practice that accompanied this economic transformation is the draining of peatlands by way of ditching. As of 2000, more than half of the land area classified as peatlands (or 5.7 million ha) had been ditched and drained (30 percent of Finland’s land area is classified as peatland). Peatlands were drained to increase the land area available for forestry and agriculture, road building, and peat harvesting for energy production. While the area of drained peatlands is unlikely to increase further, given a reduction in public subsidies for the first-time drainage of pristine peatlands, existing drains and peat mining sites are maintained and continue to present numerous environmental and economic challenges.


1 Jäntti, M., Saari J., & Vartiainen J. (2005) p. 6
2 Turunen, J. (2008)

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**TURVE** (noun) | translation: peat

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**PEAT** is partially decomposed plant material that accumulates in wetlands where the water level is stable, which allows dead plant materials to not fully decay but accumulate.

**PEATLANDS** are areas with a naturally accumulated layer of dead organic material (peat) at the surface.

**MIRES** are wetlands where peat is actively accumulating.

**WETLANDS** are areas that are frequently inundated or saturated with water and support plants adapted for life in saturated soil conditions. A wetland isn’t necessary a mire; wetlands can occur both with and without peat.

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So, a mire is always a peatland and a wetland. But, peatlands where peat accumulation has stopped (e.g. from draining) are no longer mires, and, if severe drainage occurs, may no longer be wetlands either.

As the previous section outlines, natural resources in Finland have been primarily valued in economic terms (e.g. highly valuable commodities for industrial economic growth). However there are numerous alternative values provided by preserving intact—and restoring damaged—ecosystems. The following section is an overview of the value of peatlands within a global climate context.

Peatlands are one of the most valuable global carbon reserves, second only to the ocean. Globally, peatlands cover only three percent of the world’s land area, but contain more carbon than the world’s entire forest biomass.\(^3\) In climate change terms, this means peatlands are uniquely valuable carbon sinks, the preservation of which is critical to maintaining natural carbon cycles that help stabilize our global climate.

When peatlands are drained, the once preserved greenhouse gases are released into the atmosphere and surrounding surface water (additional emissions are released when the peat is burned for electricity production). These drained peatlands constitute a disproportionately large climate burden; fifteen percent of the world’s peatland area has been drained, and while this is only 0.4% of the world’s land area, it accounts for five percent of all anthropogenic carbon emissions.\(^4\) Finland, one of the most peatland rich countries in the world, has implemented the most extensive peat drainage program in history, with less than 40% of the country’s peatlands still intact.\(^5\)

Beyond contributing to global climate change, draining peatlands reduces the adaptation potential of these valuable ecosystems by causing localized environmental impacts, including a loss of capacity for water purification, flood control, and habitat for specialized biodiversity.\(^6\) These immediate environmental impacts also limit the adaptive capacity of Finnish communities that are partly dependent on natural resources for subsistence food sources as well as cultural connections to place.

The extensive use of peatlands in North Karelia has caused additional and unique environmental challenges for local communities and ecosystems. The soils of the Jukajoki watershed are highly acidic, which, as a result of the extensive ditch networks and peat mining sites, cause extremely acidic rushes of water to flow into adjacent rivers and lakes after large rainstorms and snow melts, further stressing an already damaged ecosystem. These rushing waters also carry organic substances and particles that build up in lakes, further disrupting the natural ecosystems and limiting the adaptive capacity of native plants and animals.\(^7\)

In climate adaptation terms, re-wetting of drained and damaged peatlands (rewetting includes reversing drainage, or raising the water table)\(^8\) is the most effective management tool against the effects of climate change. While the environmental effects of this land-use system are many, there is also high potential for climate mitigation and ecosystem restoration in the long term. In terms of climate mitigation, substantial reductions of emissions can be achieved by “rewetting” drained and damaged peatlands (rewetting includes reversing drainage, or raising the water table)\(^9\). In climate adaptation terms, re-wetting also builds the adaptive capacity of ecosystems to handle climate-induced stresses resulting from changing and increasingly variable patterns; it can also contribute to the strengthening of biodiversity through habitat restoration.

The challenge of multiple and different perspectives complicates the implementation and governance of ecosystem restoration and management.

Because stakeholders value resources in different and sometimes competing ways, resource management systems are commonly developed and controlled by a small set of stakeholders who hold similar and easily compatible interests and values. This dynamic raises an important question: how to overcome the limitations of narrowly defined resource management projects and systems? This question is of particular importance within the context of climate change - as we move from a stable climate paradigm, our governance systems also need to be adaptive, recognizing the complex synergies between resource users, the health of natural environments, and local communities that have knowledge of, and often personal interest in, sound resource management.

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\(^3\) Barthelmé, B., et al. (2015) p. 28
\(^5\) Turunen, J. (2008)
\(^7\) Peterson, B. (October 10, 2014)

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In 2010 and 2011 two massive fish die-offs triggered the local communities of Selkie and Alavi to take action. Their actions are not only providing measurable restoration outcomes for the Jukajoki watershed, but their innovative approach to resource governance brings together varied perspectives and values, and is providing an alternative to the common, top-down approach.

Restoration of the Linnunsuo wetland, a former peat-mining site, is the first step in a watershed-wide effort to restore the heavily damaged Jukajoki catchment area.

Before restoring the lake and river, a series of manmade wetland units and other water protection measures will be installed to help filter the organic substances and chemicals, especially sulfuric acid from the highly acid, iron-rich soils in the area.

The following timeline outlines the evolution of the restoration of the Linnunsuo wetland, a former peat mine, and the creation of the collaborative management council. The restoration of the Linnunsuo wetland is just the first step in a long term approach to restoring the entire Jukajoki watershed.

Intensive peat ditching and mining throughout Finland became the norm in a relatively short period from the 1950s-1990s. This intensive resource extraction system affected and framed the value of peatlands in national policy terms - specifically, peatlands were seen as having the highest value as an extractive resource in support of central industries including forestry, farming, and energy. This value framing of peatlands is heavily dependent on “Expert Knowledge” (knowledge that originates from formal institutions), and has until recently been dismissive of local knowledge and experience.

This framing excluded the value of peatlands as culturally significant areas that connect Finnish communities with traditional and subsistence practices, as unique habitats that support biodiversity, or in global climate terms (e.g. critical carbon sinks). If a peatland wasn’t being used for central industry it was deemed “unproductive”.

However, the events leading up to the Jukajoki restoration project have started to shift this dynamic by opening the door to a new power and knowledge sharing approach to resource and ecosystem management.

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Ditching on the Linnunsuo marshmire began in the early 1980s and VAPO, the state-run energy company, began production for peat in 1987. At this time, ditching pristine peatlands was very common throughout Finland. By lowering groundwaters, ditching allows for the development of new land areas for forestry, agriculture, and peat mining.

As a pristine marshland, the Linnunsuo was home to many plant and animal species, including artic cloudberry. The marshland also provided an important ecosystem service by filtering iron and organic materials before they reached the Jukajoki river.

Community members from the Village of Selkie, having noticed a number of impacts from peat mining along the Jukajoki, reported their observations to the Agency of Environmental Permits. The community's report noted that the river had grown shallower, with heavier discharges of organic matter from the mining site, that fish had disappeared from the river and local fisheries were affected by peat mining; they also identified a need for financial compensation from VAPO to clean the organic matter from the river.

In response, the company and state agency responded that VAPO's actions were legal, given their ISO-approved environmental management system that used the "best available technology". Further, they stated that the impacts local communities experience were not significant and that "established norms cannot be deviated from base on observations, experiences and perceptions." Because state and company water monitoring systems did not register the impacts that local community experienced, they were dismissed.

In July, 2010, fishermen living along the Jukajoki observed dead fish floating down the river, in some instances, just 3 km from the peat production site. They, and other villagers, suspected the cause of fish death was highly acidic discharges from the Linnunsuo. The Village Association of Selkie reported the fish death to regional authorities, whose response confirmed local suspicions, reporting that state samples found the waters flowing from the site to be very acidic and filled with iron, making the river "lethal to fish and other life forms in the water." In spite of recording highly acidic waters, VAPO contested the source of the acidic discharges and dismissed local community concerns about the peat mining site. While chalk stone dams were installed on the Linnunsuo discharge ditches to filter iron sulfides, the narrative presented by both VAPO and the state environment agency framed the acidic discharges as an unexpected event, despite local observations dating back to 2003.

By the fall, local and international media attention helped to raise the profile of the impacts and helped to establish additional monitoring and mitigation efforts on the site.

Satu Hassi, a member of the European Parliament stated: "I have learned peat production killed fish in Kontiolahti...The strangest thing is that permits were valid. Therefore there must be something wrong with the way these permits are issued to peat production sites. Current process does not assess watersheds, only the single area peat production sites are surveyed."
COMMUNITY OBSERVATION: 2011 FISH DEATH
Tero Mustonen, Heikki Roivas and Kaisu Mustonen describe the 2011 fish death caused by runoff from the Linnunsuo peat mine.

In early 2010, the village of Selkie requests the withdrawal of VAPO’s permits, compensation for the damages caused by the 2010 fish deaths, and mitigation of river damages. However, peat production continues as a result of the company and state’s “formal” monitoring systems finding no contamination issues.

This all changed in June 2011 when, after a prolonged dry period and high temperatures, a series of heavy rains led to a rapid discharge of highly acidic waters from the VAPO Linnunsuo peat mine. Again, local fishermen were the first to observe the mass fish die-off. After having a criminal complaint filed against the company, VAPO discontinued production on the Linnunsuo (site 2) and agreed to create the largest man-made wetland in Eastern Finland, over 120 ha on the suspended production site.

Heavy media attention helped to raise the profile of the environmental contamination in the Jukajoki and pressure for restoration after almost 25 years of peat production on the site.

2011 Fish Death Perspectives Start to Shift

In early 2013, a land use and management working group was established to manage the restoration of the newly created Linnunsuo wetland unit. The co-management council functions as a legal entity charged with managing the use and restoration of the site.

The group includes representatives of Selkie and Alavi villages, Selkie hunters group, a local birders group, the Regional State Administrative Agency (ELY), VAPO (the landowner), and the municipality of Kontiolahti. While the co-management council does not have a legal role in the restoration of the entire Jukajoki watershed, a shift in perspectives, especially at the state and institutional level, has dramatically changed how local knowledge and understanding is recognized and valued in environmental management. In the case of the Linnunsuo wetland, local traditional knowledge is now recognized as equally valid to science-based and institutional knowledge.

The local community is now seen as a valuable asset in on-the-ground monitoring and restoration.

2014 Jukajoki Restoring the Watershed
Since establishment, the co-management council has seen many successes in the restoration of the Linnunsuo site, some anticipated and some not. The wetland unit has quickly become a highly regarded wetland habitat for rare birds and mammals, including sandpipers, northern pintails, and wolverines, as well as registering discrete environmental outcomes in improved water quality and reductions in iron sulfide contamination from the site. The benefits go beyond these “measurable” environmental outcomes by providing “softer” but equally valuable governance outcomes that balance different perspectives, interests and knowledge.

Swans on the rewetted Linnunsuo site. Photo: Tom Miller, 2015

While criminal charges were filed, it was ultimately decided in early 2012 that no criminal actions had been committed since VAPO had a valid environmental permit dating back to 2003. In July, VAPO received renewed environmental peat production permits for sites 1 and 3 of Linnunsuo and a permit to create the wetland unit on site 2. However, for the first time in Finnish environmental legislation, the state permitting agency included requisites to the permits, requiring VAPO to provide an ecological restoration plan for the damages peat mining caused to the Jukajoki river and to pay financial compensation to the fish association of Selkie village.

2012 Restoration The Beginning of a New Narrative

Rewetted Linnunsuo wetland, Selkie, Finland. Photo: Tom Miller, 2015

Rewetted Linnunsuo wetland, Selkie, Finland. Photo: Tom Miller, 2015

2013 Co-management Implementing a New Narrative

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As part of the management of the rewetted and restored watershed on the Linnunsuo site, a KHS team (käyttö- ja hoitosuunnitelmatyöryhmä) has been established. This team, or land use and management group, functions as the legal collaborative management body responsible for the ongoing environmental and governance functions over the site.

The primary functions of the co-management council are to:
1. Manage the physical restorations on the Linnunsuo site
2. Provide the formal and legal space to foster knowledge exchange between different perspectives and users of the site

For example, inherent to this governance structure is the equal value given to both scientific and local-traditional knowledge. However, how this affects local uses and monitoring of the site is ever evolving based on social and ecological changes.

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Co-management on the Jukajoki

The Linnunsuo co-management council brings together multiple perspectives, assets, and values. This new governance approach facilitates dynamic relationship building and shared decision-making between public, private, and community partners. The co-management council is currently the most complex of its kind outside Sámi areas in the Nordic countries. New relationships have been built between users (e.g. between hunters and birders) and across perspectives and values (industry (VAPO) and communities are now sitting at the same table for the first time). The new connections emerged when the villages and local community actors demonstrated their strong commitment to establishing local governance control, partially by leveraging national and international media outlets and by securing restoration funding through the EU.

The co-management council meets in person twice per year, with regular contact between members via email.

State agencies provide technical, staffing and legal support; landowner, financial resources and restoration funding. While there are multiple state agencies involved, each brings a unique set of values and interests to the table.

Universities provide “science flow” of information into decision making. UAS - Karelia is hired by the Village of Selkie to conduct ongoing monitoring and habitat surveys. The UEF, with grant funding of almost €800K, provides a multi-disciplinary assessment of the Jukajoki restoration conditions, catchment-wide.

Civil society and community organizations provide “traditional knowledge flow” of information into decision making. Many perspectives are represented through these organizations and communities, each with different values and interests for the site and its associated activities; they also provide fundraising and grant support for restoration activities.

Private sector firms provide technical support and construction services throughout the catchment area. Further, additional private sector activity supports the local economy, mostly through tourism (site visits), professional and creative services (e.g. photography), and event support (catering for large tours and educational events).
The Jukajoki project is achieving measurable environmental outcomes and creating new linkages between and among local and state interests.

The co-management governance system and the restoration of the Linnunsuo wetland are just the beginning for restoration efforts throughout the Jukajoki catchment area. Over the next few years, additional manmade wetland units will be installed along old ditches that feed into lake Jukajärvi and the Jukajoki river.

Restoration activities will continue to contribute measurable environmental outcomes, as well as strengthen the connection between science-based and local-traditional knowledge production and exchange. By 2025, following the installation of wetland units throughout the catchment area, restoration will shift to the actual lake and river bodies, with the goal of supporting the return of lake trout and possibly spawning lake salmon.

While the Jukajoki restoration project is the first of its kind in Finland, it is quickly affecting other watershed and ecosystem management efforts around the country. A co-management project (Näätämö) in the Sámi area of Finland is closely following the Jukajoki model and a similar watershed-wide restoration project (Kuivasjärvi), is underway in West Finland. However, there are a number of implementation challenges yet to be overcome to achieve the project’s long-term goals. For example, knowledge exchange between state and local actors is not always smooth and it takes diligence to ensure these new channels are integrated into existing structures (especially at the state level). The changing political and financial context in Finland pose additional implementation challenges; as funding is cut from the state environmental authority, limited resources and staff turnover can significantly limit implementation.

In spite of local implementation challenges, the Jukajoki project has already served as a global model for ecosystem restoration and is informing projects from Canada to Australia. The Jukajoki approach breaks the mold of traditional ecosystem restoration and management - a model that separates local communities from natural and communal resources. It also demonstrates the value of local-traditional knowledge as equal to scientific knowledge. Finally, co-management provides an opportunity to coordinate land uses, while respecting private land ownership and rights.

SUCCESS STORIES FROM THE JUKAJOKI

Tero Mustonen discusses the symbolic value of the Ruukkisuo wetland unit, Kaisu Mustonen discusses the ecological and social benefits coming from the rewetting of the Linnunsuo wetland, and Markku Eskelinen and Harri Kontkanen describe the unlikely, but successful partnership between local birding and hunting associations.

In the long-term, the vision is to establish a ranger program that provides economic opportunities, and a stable and long-term governance and monitoring programs that incorporate science and traditional knowledge.
As we enter the new normal - shifting from a more predictable climate paradigm to one of greater extremes and variation - our governance systems need to mirror these ecological transpositions as they emerge. The level of uncertainty of what these climate-induced shifts will look like in specific localities, especially over long periods of time, requires our governance systems to have the capacity to adapt to these ever-changing dynamics. Adaptive capacity, in the climate change context is often discussed in terms of reducing vulnerabilities to climatic extremes. Building adaptive capacity is less about implementing specific measures, but about ensuring the capabilities of actors to respond positively to change. Because co-management at its core “is a vehicle that is constantly structured and rebuilt”, it is a system that can help us better govern the uncertainties of the new normal. 15

While the complexities of co-management shift and vary to local conditions, there are four core elements to a well-functioning co-management system. These include: (1) power sharing between different, and often-times imbalanced actors; (2) a partnership between public and private actors; (3) the understanding of co-management as a process of evolution through learning by doing, not a fixed-state; and (4) the full use of the knowledge base within the governed area. 16

The Jukajoki restoration project includes all four elements of a co-management system, each continually evolving. One of the most unique elements of the Jukajoki case is the shift in perceptions about the role of local-traditional knowledge in resource management in Finland. While the shift in perspective may not yet be nation-wide, the precedent established by the Jukajoki project opens the door for other co-management systems throughout the country. In the climate change context, local communities hold valuable insights into historic and traditional knowledge through experience-based monitoring and evaluation practices. While this knowledge base is founded on the day-to-day experiences of villagers in their local environment, their observations are not formed in isolation, but within the context of a long place-based history.

Kalevala poetry
A deeper level of tradition emerges through the so-called Kalevala poetry and the incantations that have been documented in the catchment area from the early 1800s onwards. These materials constitute a very rich and crucial source of cultural heritage and a ‘baseline’ for the communities involved in the work.

Karuliina Kukkonen, at about the age of 50, sang the following Kalevala-style oral poetry verses, 1895, Mönä, North Karelia, Finland.

Minä laulan liirattelen
Kuin vetonen vierottelen
Taikka puussa tuorehessa
Kärki hongan konkellossa
Koskelo kiven kolossa
I am singing away
For the joy of it
Like the songbird
Just like a thrush singing on a rotted tree
Or on a fresh wood
Like a woodpecker on a pine tree
Merganser in the hole of a rock on water

15 Carlson L. & Berkes F. (2005) p. 70
16 See Carlson L. & Berkesalth, F. (2005) and Charles A. (2007) for additional information on co-management and adaptive co-management, respectively.

Traditional ecological knowledge
Similarly, oral histories from community elders, old photographs, diary and fish-catch entries, and historic maps are of extreme relevance regarding the human occupation of the catchment area.

The region of Karelia has been home to many different communities and people and has seen a complicated history of occupation by, and immigration of, different peoples, cultures and communities. The cultural influences of the last half century have been documented through place names, church and official records, and historic documents. Many of these cultural legacies reflect the local community’s relationship and understanding of their natural environment.

Historic place names often reflect the relationship between local communities and the natural environment.

Havukkalampi: “The lake of the Golden Eagle” and later “Lake of Hawks”
Lohilampi: “Pond of salmon”
Heinävaara: “Hill of hay making”
In contemporary practice, local-traditional knowledge is based on land use and occupancy throughout the catchment areas, mainly from:

**Cultural, subsistence, and sports fisheries**
Fish traps, winter and summer seining (net fishing), trolling, and other fisheries provide a sense of the stocks, quality and movements of fish, including changes in water quality and changes in spawning areas.

**Berry-picking, small-scale forestry, mushroom picking**
The quality of berries, especially those dependent on marsh-mires, such as cranberries and cloudberrries, are indicators of wetness and water levels.

**Hunting**
Village members from Alavi and Selkie harvest beaver, moose, bear, lynx, forest birds—such as forest grouse and capercaillie—as well as duck and goose species in the catchment area. These hunting trips provide observations and views on the changes in terrestrial and aquatic habitats.

**Sports and leisure activities**
Swimming, boating, hiking, running and other forms of recreational uses provide occasional observations of change.

In the Jukajoki context, local and traditional knowledge is not replacing scientific observations and data, but is a parallel stream of information that is informing both the management process and on-the-ground restoration activities.

Local-traditional knowledge is also informing the climate adaptation components of the Jukajoki restoration effort. As local community members observe changes in local weather patterns, these observations inform management practices throughout the catchment area. For example, local fishermen are using their observations of changes in spawning patterns and timing to inform stream restoration efforts throughout the catchment area.

**Tracking the new normal - examples of community-observed weather changes**
Community members in Selkie are starting to identify shifts in local weather patterns, and while no individual change or deviation from observed averages can be solely attributed to climate change, these local observations highlight the breadth and depth of knowledge that local community members hold about their natural environment.

**Community observation:**
Weather changes affecting traditional hunting

**Community observation:**
Changes in fish spawning patterns

**Community observation:**
Weather changes affecting traditional hunting patterns

In the boreal north, local and traditional knowledge is not replacing scientific observations and data, but is a parallel stream of information that is informing both management processes and on-the-ground restoration activities.
CONCLUSION - LESSONS LEARNED

PUBLIC-PRIVATE PARTNERSHIP
While the restoration of the Jukajoki watershed is providing measurable ecological benefits, and will have long-term climate mitigation and adaptation outcomes, it is clear that these environmental outcomes are not the sole reason behind this effort. The cultural and economic values that come from the restoration of the Jukajoki watershed are equally important. By creating a strong partnership between public and private actors, the project is able to accrue a number of co-benefits that meet the needs of a diverse set of stakeholders. This partnership also means that the costs of achieving this suite of outcomes are lower than if each objective was pursued in isolation.

LEARNING BY DOING
Another core value of the Jukajoki restoration project is to approach the on-the-ground restoration efforts and governance approach as a continual process of evolution rather than a fixed-state. This means that all participants are involved in active learning. Community members learn about ecosystem restoration and scientific monitoring approaches, policy-makers learn to share decision-making power and local land use decision-making with local communities, scientists learn to cooperate with public and private parties that are living and working in the area. Through these opportunities for active learning, the collaborative management council is continually evaluating what they are learning and finding ways to improve what they are doing.

FULL KNOWLEDGE BASE
One of the most important outcomes of the Jukajoki watershed restoration project is the impact it is having on how people think about community-based ecosystem management and restoration. The traditional top-down model for ecosystem and natural resource management broke down in the context of the Jukajoki, with the formal or ‘expert’ systems failing to detect and understand the watershed-wide damages caused by peat mining and other land uses in the area. However, by actively engaging and valuing the local-traditional knowledge that community members hold, and incorporating it as an equal information stream to ‘expert’ or scientific knowledge held by formal institutions, the Jukajoki project is demonstrating improved ecological outcomes. Similarly, the Jukajoki case demonstrates that innovation does not always require inventing something new. Sometimes reinventing old practices, by valuing traditional knowledge, can bring about innovation and valuing traditional knowledge in the context of new situations (e.g. a changing climate).

POWER-SHARING
The ecological successes that are emerging from the Linnunsuo wetland restoration effort are made possible because of the co-management council’s commitment to power-sharing between stakeholders. While demonstrating a true commitment to power-sharing takes considerable time and effort, the results are invaluable: because no single entity solely controls the restoration and ongoing use of the Linnunsuo site, stakeholders each take on responsibility for its long-term success. For example, the hunters and birders share equal stakes in ensuring the health and long-term presence of the rare birds that returned to the wetland, while also creating the space for the continued practice of the communal hunt. Further, a local landowner willingly donated part of his property to create a man-made wetland unit that is providing direct ecological benefits to the watershed, something that would not be possible without the intense and meaningful involvement of the local community as an equal partner in this effort.

This case study shows that ecosystem restoration needs to be tailored to local challenges and needs, this is especially true within the context of climate change. There is no one size fits all approach, however, there are lessons to be learned from the Jukajoki restoration effort that can be translated to climate change efforts the world over.
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COLLABORATIVE MANAGEMENT


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ANNEX

ANNEX 2

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